

Presentation Overview

- Community Goals
- Review of March 8, 2016 City Council Direction
- Actions Since March 8
 - Community Outreach
 - Outreach to Key Agencies, including CSD
 - Identify Potential New WRF Sites in Morro Valley
 - Review of Potential WRF Sites (both in and out of Morro Valley)
- Conclusions



WRF Project Community Goals

- Produce Tertiary Disinfected Wastewater
- Produce Reclaimed Wastewater Cost-Effectively
- Allow for Onsite Composting
- Design for Energy Recovery
- Design to Treat for Contaminants of Emerging Concern
- Allow for other Municipal Uses
- Ensure Compatibility with Neighboring Land Uses
- Operational within 5 years



City Council Direction of March 8, 2016

Further Site Investigation

- Provide additional insights on two Morro Valley sites (Rancho Colina and Righetti)
- Revisit Tri-W and Chevron sites, and compare them to Morro Valley sites in current context
- Identify other potential sites in Morro Valley, if any
- Update cost comparison for all sites

More Community Outreach to inform site selection

- Communitywide workshops
- Reach out to CSD to explore getting back together
- Visit other facilities with similar technologies



Community Outreach Efforts

- WRF Project Overview Flyer
 - Mailed to the entire community; addresses key questions
- Communitywide Outreach
 - Community Workshops (April 7 and 10)
 - Farmers Markets (April 9 and 14)
- Interviews with Morro Valley Residents
 - Explore concerns with potential Morro Valley sites
 - Gain insight on reclamation and ag water use issues



Previously Studied Sites 2011-2013 **Primary Morro Valley Sites** Selected in 2014 se is rease than 1 e property ely to affect essfully 00 feet of 46 within 500 ghetti or a site. te and iews 5 or 18 etween boot

SITES CURRENTLY CONSIDERED FOR FURTHER ANALYSIS

RANCHO COLINA SITE

- 8 acres near Highway 41
- Rolling topography; visually prominent from the highway
- Likely slightly more expensive than the Righetti
- 75 homes within 1,000 feet
- Close to water reclamation opportunities

RIGHETTI PROPERTY

- 10-15 acres of low ground near Highway 41
- 3,000 feet closer to the City's existing wastewater infrastructure than Rancho Colina
- Primary alternative to Rancho Colina since 2014
- Likely slightly less expensive than Rancho Colina
- 35 homes within 1,000 feet
- Close to water reclamation and wastewater infrastructure

3 TRI-W SITE

- Two properties totaling 556 acres; partly in City, partly in County
- Most suitable location is 10-15 acres in the County
- One of the top four sites in 2014 study
- Likely 10-15% more expensive than the sites in the Morro Valley
- · No homes are located within 1,000 feet of the best part of site
- Other parts of Tri-W are near homes and/or planned commercial
- Property not previously available; portions may be constrained by a voter initiative

4 CHEVRON / TORO CREEK SITE

- In Toro Creek valley; site to be determined, about 3 miles north of Morro Bay
- One of the top seven sites in 2013 Options Report
- Likely 10-15% more expensive than the Morro Valley sites
- Far from Morro Bay homes and businesses
- Located 3+ miles from water reclamation opportunities would benefit City water supply

5 ADDITIONAL MORRO VALLEY SITES

- Investigating other sites in Morro Valley
- Close to water reclamation opportunities



Agency Outreach Efforts

- Cayucos Sanitary District
 - City Council reaches out to explore joint effort (April 7 letter)
 - CSD responds—no desire to get back together (April 22 letter)
- California Coastal Commission
 - Met with Coastal staff to discuss specific issues at each site
 - No fatal flaws at any site, but some sites have more challenges
- LAFCo
- San Luis Obispo County
- Visited Fillmore and Santa Paula MBR facilities



Investigating New Morro Valley Sites

- Explored potential sites in Morro Valley
 - Sites needed to meet key criteria (elevation, distance, size, slopes)
 - Identified new potential WRF Site (Madonna property)
 - Met with property representatives
 - Conducted preliminary "fatal flaw" site investigations
- Outreach and Research
 - Met with neighboring property owners
 - Regulatory Agency Input
 - State Department of Conservation
 - LAFCo; San Luis Obispo County

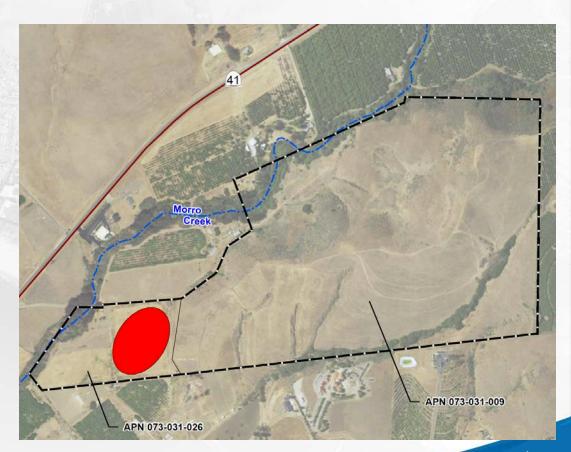


Potential Morro Valley Site: Madonna

Located across
 Morro Creek from
 Rancho Colina site

 144 acres on two parcels; 17.1 acres are level

Potential WRF on the flat parcel?





Site Investigation

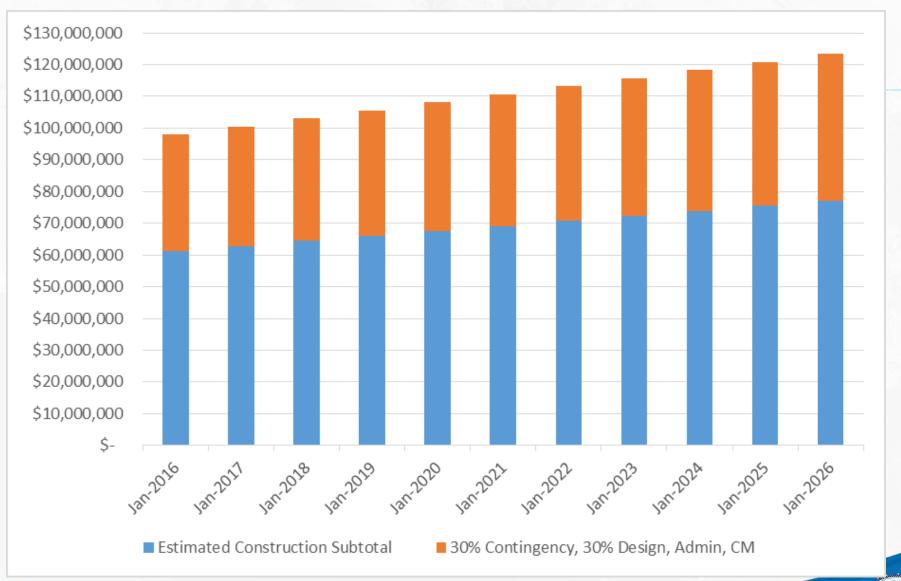
- Compare Five Sites (both inside and outside Morro Valley)
 - Site 1: Rancho Colina
 - Site 2: Righetti
 - Site 3: Tri-W
 - Site 4: Chevron/Toro Creek
 - Site 5: Madonna
- Compare relative costs
- Compare other issues (environmental, physical, regulatory)
- Consider risk and its effect on timing and cost



Risk: How Time Delays Relate to Cost

- Time Delays lead to Cost Escalation
 - 8% cost increase from 2013 to 2016; roughly 2% per year
 - Time Delays will result in higher costs
 - A key reason for completing project in 5 years
- Causes of Time Delays
 - Unforeseen issues that arise in the EIR process
 - Permitting complexity
 - Public opposition and/or legal challenges
 - Changing direction once project begins







Potential Sites

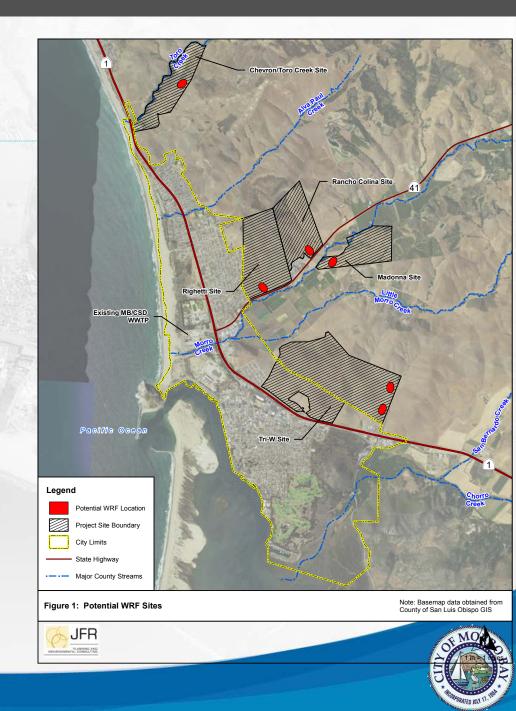
Site 1: Rancho Colina

Site 2: Righetti

Site 3: Tri-W

Site 4: Chevron/Toro Creek

Site 5: Madonna



Construction Cost Estimates

	Site 1: Rancho Colina	Site 2: Righetti	Site 3: Tri-W	Site 4: Chevron/ Toro Creek	Site 5: Madonna
Phase 1 Construction	\$72M	\$67M	\$76M	\$81M	\$74M
Phase 1 + 2 Construction	\$98M	\$93M	\$107M	\$113M	\$100M
Annual O&M	\$1.9M	\$1.8M	\$1.9M	\$1.9M	\$1.9M
20-yr present value	\$136M	\$130M	\$146M	\$151M	\$137M

- Estimated construction costs include construction contingency (30%) and design/admin/CM (30%)
- Costs for Regional Reuse System are not included
- Annual O&M costs include WRF Phase 1 (power, labor, chemical) and raw wastewater pumping only
- Comparative cost analysis only. Project costs will be refined during Facility Master Plan and Design

Construction Cost Estimates (Phase 1 + 2 WRF)

In general, Phase 1 + 2 WRF construction costs for Tri-W are 7-15% more than the Morro Valley sites, depending on the site.

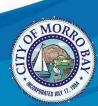
Phase 1 + 2 WRF construction costs for the Chevron/Toro
 Creek site are 13-22% more than the Morro Valley sites,
 depending on the site



Construction Cost Estimates (Phase 1 + 2 WRF)

 These cost estimates do not account for time delays and cost escalation that may result from sources of risk, including public opposition, challenges, and permitting complexities

 Cost estimates also do not account for potential savings through project design, if the WRF is built at a location with fewer constraints



Construction Cost Estimates

Approximate Comparative Impacts to Monthly Sewer Rates

Righetti	Rancho Colina	Madonna	Tri-W	Chevron/Toro Creek
	+ \$3 – 5	+ \$4 – 6	+ \$8 – 13	+ \$10 – 17

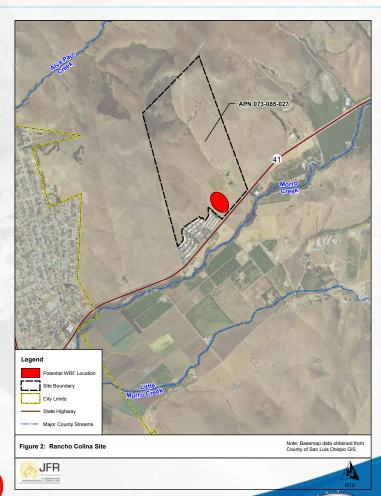
- Estimated incremental increase in monthly sewer rate per average single-family home over WRF Project at Righetti
- Costs include Phase 1 and Phase 2 WRF, and do not include Regional Reuse System
- Base sewer rate increase for WRF Project will be developed/ refined during Facility Master Plan and design

Site 1: Rancho Colina

Opportunities

- Proximity to reclamation opportunities
- New water wells for City?
- Remove existing outdated WWTP
- More customers and revenue?

- Limited acreage available (8 acres; difficult terrain)
- Limited uses allowed
- Visually prominent from Highway 41
- Neighborhood proximity (source of risk)





Site 2: Righetti

Opportunities

- Proximity to reclamation opportunities
- Property availability
- Lowest cost option (nearest to City collection system; lowest elevation)
- Land conservation potential?

- Strong public opposition within nearby neighborhood (source of risk)
- Onsite coastal drainages



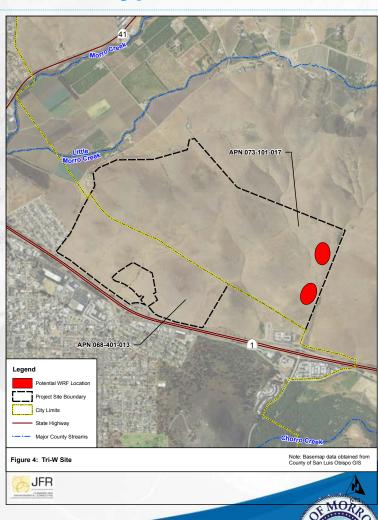


Site 3: Tri-W (County parcel; not City)

Opportunities

- No neighbors (low risk)
- Site not visible from any roadway
- Large, nearly flat site—design flexibility
- Multiple City goals could be achieved
- Coastal resources are avoidable
- Pipeline can avoid Caltrans ROW

- Higher cost than Morro Valley sites (farther from most reclamation and collection system)
- Onsite coastal drainages (avoidable)

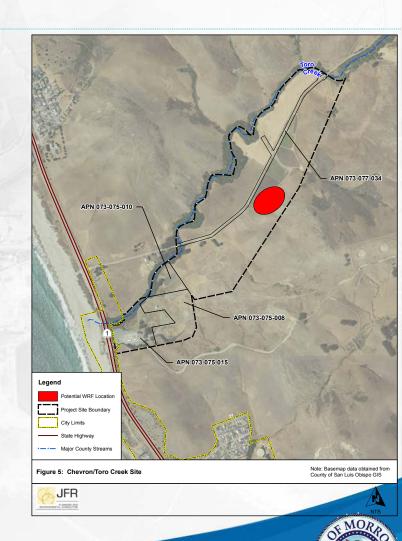


Site 4: Chevron/Toro Creek

Opportunities

- Few neighbors (lower risk)
- Large site—design flexibility
- Multiple City goals could be achieved

- Highest cost option (farthest from reclamation and collection point)
- Prime Agriculture; ESHA; Cultural Resources
- CCC will regulate, even if site is out of Coastal Zone (pipelines are in)
- CSD complications (source of risk)

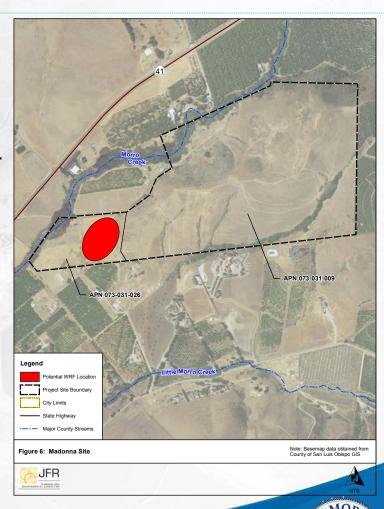


Site 5: Madonna

Opportunities

- Flat site—design flexibility
- Screened and setback from Highway 41
- Proximity to reclamation opportunities
- Multiple City goals could be achieved?

- Strong neighborhood opposition (source of risk)
- Site access (new bridge needed)
- Williamson Act contract; prime ag
- Permitting complications (source of risk)



Comparative Analysis

- Morro Valley Sites (Rancho Colina, Righetti, Madonna)
 - Lower initial cost estimates, with Righetti lowest
 - High risk of opposition or challenge (all are near neighbors)
 - Righetti and Madonna sites already have strong neighbor opposition
 - Rancho Colina is limited in size and near neighbors (possible source of risk)
 - Anticipate time delays and cost escalation at any of these sites; short-term cost advantage may disappear over time



Comparative Analysis

Tri-W Site

- No neighbors; low risk
- Large flexible site; multiple goals could be achieved
- Higher initial cost estimate; but low risk may lead to faster project and cost savings in the long run
- Low visibility may lead to further cost savings through design
- Central location between Morro and Chorro Valleys, though farther from best reclamation in Morro Valley
- Long-term reclamation opportunities in Chorro Valley?
- Can avoid Caltrans ROW for pipelines



Comparative Analysis

- Chevron/Toro Creek
 - Highest cost; unlikely to partner with CSD, so little chance for cost savings
 - Possible time delays (risk) if there is a push to partner with CSD?
 - Far from reclamation, which is a key project purpose



Conclusions

- Righetti is the site with least capital & lifecycle cost if project proceeds with few delays
- Tri-W is the best overall site to build an achievable WRF in the context of the City's goals, especially as they relate to long-term cost, timing, and reclamation opportunities, even if those opportunities are currently focused in the Morro Valley.
- The Tri-W site is also best from the perspective of achieving other non-WRF goals, potentially including a corporation yard and energy recovery (solar) facility.

